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Final report on stakeholder engagement

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Summary

This deliverable provides a summary of the stakeholder engagement activities carried out throughout the course of the H2020 CICERONE project, in line with D4.1 Stakeholder Engagement Action Plan submitted at the start of the project. It provides an overview of key activities, engagement mediums, qualitative and quantities results.

Approval

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Annex

EXECUTIVE SUMMARY

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KEYWORDS

Circular economy, stakeholders, engagement dissemination, outreach, results, impact

1 INTRODUCTION

Stakeholder engagement is at the backbone of creating a successful platform for ensuring research and outputs from CICERONE are holistic and comprehensive. Central in the CICERONE approach is the establishment of a platform which will determine the priorities and pathways for coordinated R&I for circular economy (the Eu Circular Cooperation Hub – EU CCH). In turn, this agenda will influence the priorities in future European, national and regional CE programmes. This will lead to more synergies, sharing of results, and return on public investments in research and innovation.

To ensure the platform is demand-driven and reflects stakeholder needs, a Stakeholder Engagement Action Plan was developed within WP4. This report outlines the key qualitative and quantitative results of our engagement with stakeholder over the course of the project.

1.1 Objectives

To increase stakeholder engagement within the H2020 CICERONE project, a specific Work Package (WP4) on Stakeholder Engagement was set up, led by EIT Climate-KIC. WP4 was central to the project as it ensured all other work packages connected and engaged with stakeholders to provide feedback to research undertaken within the project, and set the basis for targeted communications and dissemination of results (WP5).

The key objectives of the stakeholder engagement plan include:

- Ensure a holistic benchmark of current circular economy R&I programme and funding
- Development of a SRIA that is in line with current R&I objectives across Europe
- Development of a value proposition and services for the programme owner platform (EU Circular Cooperation Hub) that is demand-driven and responds to stakeholder needs
- Identify policy gaps for circular economy systemic and joint programming
- Validate the governance model proposed for the EU Circular Cooperation Hub
- Explore capacity building needs for programme owners
- Widely disseminate the mission, vision and values of CICERONE and increase adoption of the EU Circular Cooperation Hub

To this effect, a stakeholder engagement action plan was developed at the start of the project, in order to ensure all stakeholder engagement avenues were explored and capitalised on. This resulted in the publication of deliverable D4.1 Stakeholder Engagement Action Plan.

1.2 Stakeholder types

In the proposal phase, CICERONE categorised and classified key stakeholder groups that were targeted according to needs, demands and project results. Ten stakeholder categories were identified by CICERONE project partners, along with a key partner responsible for each type to ensure engagement was tailored by experts:



One of the main objectives and deliverables for CICERONE being the development of a platform for joint programming of circular economy projects, two segments of target audiences for the project were identified above:

- **End users (green):** will directly use the tools and platforms set up by CICERONE, more specifically the SRIA and joint programming platform. These include all programme owners (European, National, Regional, Municipal) and Innovation Ecosystems & Clusters
- **Indirect beneficiaries (blue):** not direct users of the project's outputs, but will indirectly benefit from deliverables, for example by being able to more efficiently work with circular economy projects or access grants for circular economy initiatives. Also have an invested interest in the studies and findings or the CICERONE reports. These include SMEs, Industry, Civil Society and Academia.

2 ACTIVITIES & RESULTS

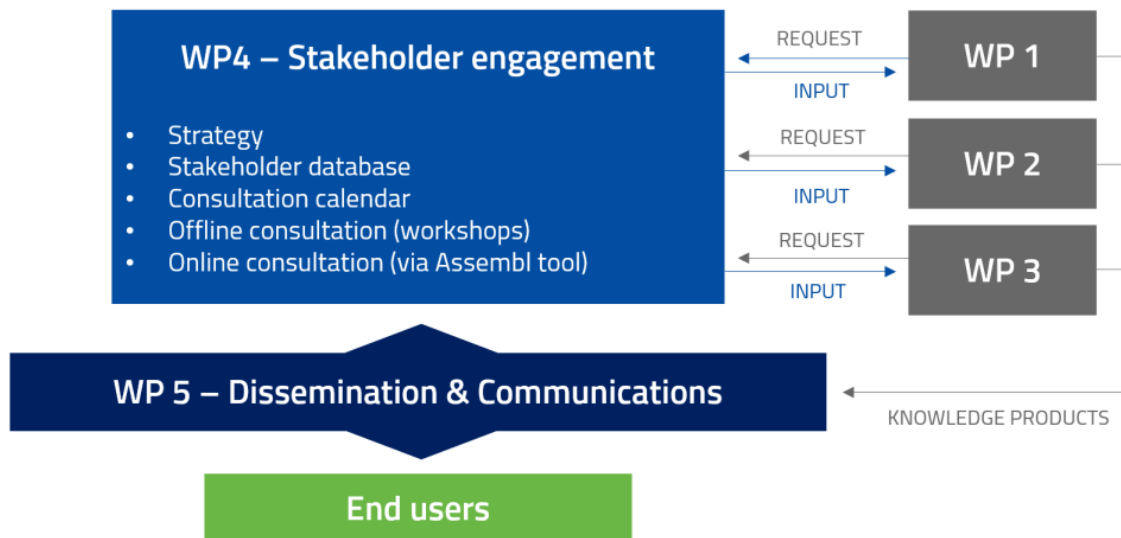
The below section outlines the activities carried out during the CICERONE project to ensure stakeholder engagement, providing key results and number of stakeholder engaged. More information can be found in the specific deliverables within WP4.

2.1 Stakeholder Engagement Plan

At the start of the project, a Stakeholder Engagement Action Plan (D4.1) was developed to ensure strategic engagement for the project. The action plan provided a high-level framework for interactions and consultations with external stakeholders for the Horizon 2020 CICERONE project, in order to coordinate their engagement and avoid dispersed solicitations.

The Stakeholder Engagement strategy outlined and defined the following elements:

- Target stakeholder groups
- Stakeholder database
- Strategy for stakeholder interest mapping and key messages development
- Offline engagement strategy
- Online engagement strategy
- Consultation calendar



Framework for stakeholder engagement within H2020 CICERONE

2.2 Stakeholder mapping & database

During the first months of the project, WP4 worked with all project partners to build on the initial stakeholder mapping undertaken during the project proposal phase. This culminated into a mapping of high-level stakeholder types by sector.

The objective of the stakeholder mapping was to ensure we carefully target our communications and messaging, ensuring the project received expected attendance at events, quality contributions via online consultations and feedback into the project’s research. This high-level mapping then cascaded into more detailed stakeholder mapping across all activities and workshops, including subcategories, target organisations, identification of stakeholder interests, needs, stakes, challenges and risks.

Snapshot of stakeholder engagement needs identification
(available at: https://miro.com/app/board/o9J_kxioYow=/)

The stakeholder mapping resulted in a clear framework, directions and key messaging to begin mobilising individual stakeholders across Europe and across stakeholder types. Stakeholder mobilisation was coordinated by WP4 and carried out as a mutual effort by all CICERONE project partners. This resulted in a stakeholder database comprising of **615 stakeholders**, that were continuously engaged over the course of the project. The list of organisations signed up to our stakeholder database is available in **Annex 1** of this document.

2.3 Consultations

Direct stakeholder consultations were planned throughout the project duration, to receive feedback on specific activities such as the development of the Strategic Research & Innovation Agenda (SRIA) on Circular Economy, or the development of the programme owner platform business model, services and governance structure.

2.3.1 PO Survey

An initial survey among policy makers and mandated organisations who decide on programming Circular Economy research was carried out at the start of the project. The survey collected programme owner input on priorities, issues, and international orientation for the development of the programme owner platform, and to ensure the project started off with a clear understanding of stakeholder needs and challenges.

The specific objectives of the programme owner consultation were to:

- Enhance the understanding of circular economy top priorities, more specifically the challenges encountered by POs at national, regional and municipal level
- Identify opportunities and trends for the future joint programming platform
- Encourage POs to subscribe to the platform as an initial expression of interest
- Identify the international oriented POs that are willing and motivated to contribute to the further development of the platform and forward their contact details to RVO

The survey was published on third-party networks to increase outreach, and was supported by direct phone interviews between CICERONE partners and POs in their respective countries. A total number of **49 programme owners** responded to the survey. The responses were translated into concrete pointers for both the platform and strategic agenda. More information on the results of this activity are available in D4.2 Report on survey of programme owners.

2.3.2 SRIA

In order to ensure the Strategic Research & Innovation Agenda (SRIA) on Circular Economy took into account the current status of circular economy R&I, and considered future priority areas across the European territory, a widescale stakeholder consultation was carried out by:

- Initial pointers for the development of the SRIA via the Programme Owner survey (see 2.3.1)
- Initial data collection for the SRIA innovation fields at Workshop 1 in Antwerp (see 2.4.1)

- Use of the online collective intelligence platform Assembl (by partner Bluenove), a forum to exchange and discuss between partners and programme owners
- Development of a campaign to call for programme owner inputs on the content of the SRIA
- Continuous dialogue with programme owners to ensure the relevance of the content throughout the development of the SRIA, and to ensure potential gap identification
- Validation of the SRIA and innovation priorities at the Workshop 2 held in Berlin (see 2.4.2)
- First update of the SRIA to align with needs and priorities for programme owners during the COVID-19 pandemic.

The above activities allowed to collect feedback on the SRIA from a cumulative **316 consultation inputs** from stakeholders:

- 49 respondents to the PO Survey
- 64 contributors on the Assembl platform (409 messages)
- 67 participants in the Workshop 1, that aimed to identify preliminary innovation fields and priority areas for the SRIA
- 80 participants in the second day of Workshop 2, that aimed to validate innovation fields and priority areas for the SRIA
- 56 responses to the update of the SRIA following the COVID-19 pandemic outbreak

Furthermore, stakeholder engagement was also increased in the promotion and dissemination of the final SRIA to programme owners across Europe, including the distribution of 300 print copies. Communications efforts supported the building of interest and adoption of the SRIA by stakeholders, namely through the development of a communication kit, including:

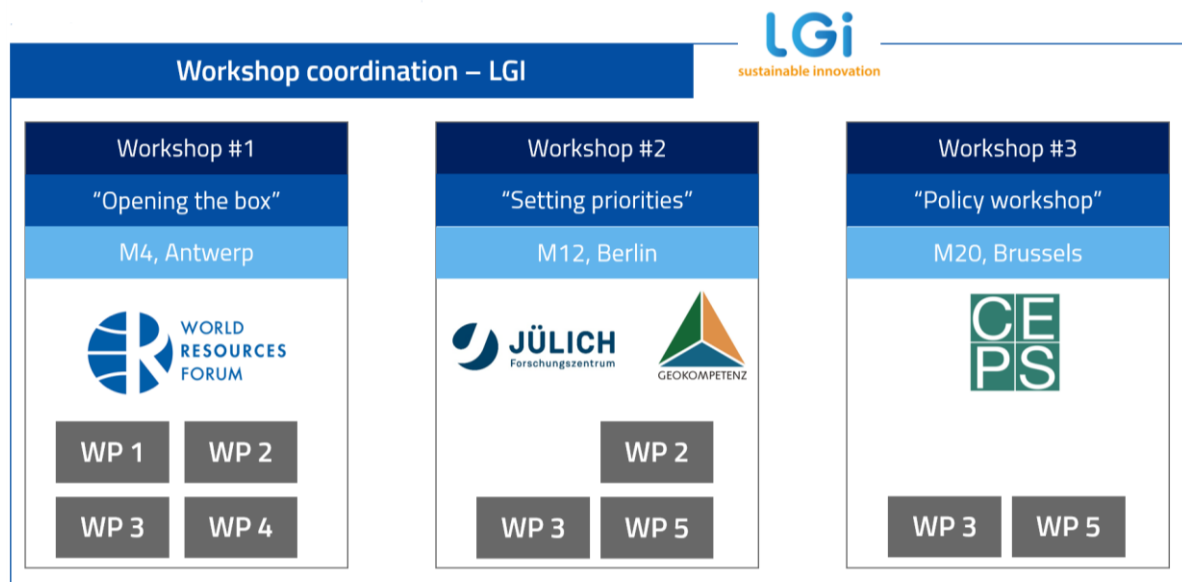
- Link to the final designed SRIA (digital)
- Email template for programme owners (POs), to translate/tailor to meet PO needs
- Email template for other stakeholders, with tailored messaging
- SRIA PPT with speaking notes: to provide partners with the SRIA narrative and accompanying designed slides, to use during meetings with POs
- Designed executive summary (digital - short version of SRIA)
- Programme brochures (digital) for Cities, Industry, Value Chains & Territory & Sea
- Link to newsletter that was drafted
- Link to online article (news page)
- Press release to share with their communications teams to increase outreach
- Social media pack with pre-prepared posts

More information can be found in D5.3 Report on publication and distribution of the SRIA.

2.4 Workshops

WP4 organised a series of three stakeholder workshops in order to collect feedback on the project's deliverables, consult on the SRIA and on the role and organisation of the future platform. These workshops were hosted by partners in Antwerp (Workshop 1), Berlin (#2) and online (#3). The initial proposal stated that the two first workshops would gather approx. 150 participants of all stakeholder

types. However, upon review of the needs of each work package in terms of feedback, a smaller-scale, interactive workshop was developed to enable the team to collect qualitative feedback and enable a collaboration dialogue between programme owners, emulating the working of the future EU Circular Cooperation Hub. The third workshop focused on policy consultations and validation of the platform services, business model and governance model, targeting essentially POs, along with some representatives of other communities – this workshop served a final feedback round for the joint programming platform.



Overview of planned Workshops within H2020 CICERONE

2.4.1 Workshop 1

One of the main approaches of the CICERONE project towards establishing an effective platform and building a joint programming for circular economy is to engage stakeholders into a wide-scale consultation process. In this respect the first CICERONE stakeholder workshop on **“Circular Europe: the future of circular economy programming”** was held during the World Resources Forum conference 2019 in Antwerp.

The specific objectives of the Workshop were:

- Identification of priority themes (selecting among 8 priority themes already identified by European strategies) to be addressed in integrated pilots, for each of the 4 challenge areas.
- Identification and prioritisation of Circular Economy Research & Innovation needs that shall be addressed to tackle priority themes in the integrated pilots, for each of the 4 challenge areas.
- Increase awareness about the CICERONE project and its objectives and reach out to more relevant stakeholders.

Workshop 1 enabled CICERONE to build a first in-person dialogue with stakeholders, introducing them to the concept and objectives of the project, and building a relationship to be pursued and deepened. This resulted in a first prioritisation of themes and innovation fields for the developed of the Strategic Research & Innovation Agenda. Attracting **67 participants**, CICERONE had one of the most popular workshops among all workshop sessions at the World Resources Forum and could on one hand

enhance the visibility of the project among this community and on the other hand engage many new and relevant stakeholders into the consultation process and into its network. For more information please see D4.5 Proceedings of Workshop #1.

2.4.2 Workshop 2

The second CICERONE stakeholder workshop on **“Funding the Circular Economy”** took place in Berlin in November 2019, back to the event **“Berlin Circular Tour”** organised with local institutions (as an incentive to attract more participants).

The specific objectives of the workshop were to:

- Provide insights on the results of work package 1 **“benchmark”**.
- Validate circular economy key objectives and innovation fields at European level.
- Challenge and validate the policy toolkit for circular economy financing.
- Develop and test a joint programming platform for funders of circular economy programmes.

Workshop 2 enabled the project to dive deeper into the content and validation of work achieved so far with targeted stakeholders, as well as provide key insights to better improve future activities within the project. Over the course of the two days, **110 stakeholders** were represented. For more information please see D4.6 Proceedings of Workshop #2.

2.4.3 Workshop 3

The third CICERONE workshop, **“Cooperation for Circular Economy R&I”** held online in October 2020, represented an essential element in the continuous consultative process with stakeholders developed throughout the lifespan of the project, collecting valuable insights and supporting the validation of project research elements needed to finalise the design of the future joint programming platform. Having been initially conceived as an in-person policy event targeting primarily programmer owners, policy makers in EU Member States, and representatives from academia, industrial sectors, SMEs and non-governmental organisations and wide-ranging stakeholder groups, the third CICERONE stakeholder consultative workshop adjusted its format, duration, objectives and type of engagement in the wake of the COVID-19 pandemic.

The specific objectives of the workshop were to:

- Present the project’s draft of policy toolkit for validation
- Agree on governance modalities of the future platform, and kick-start drafting the statutes
- Present a draft multi-stakeholder portal and obtain feedback
- Present SRIA Joint Programmes as case studies
- Present and seek validation for the draft capacity-building agenda Validation of the MOOC user requirements and specifications
- Validation of business model options and financial plan
- Ensure coordination between Programme Owners to cover the required funding and ensure implementation of the short-term Implementation plan

In order to increase stakeholder engagement the event was duplicated over two separate days to ensure a greater audience could join to provide feedback to the final product of CICERONE. This

resulted in **137 participations** (52 on Day 1, 85 on Day 2), enabling a widescale feedback opportunity for the final developments of the EU Circular Cooperation Hub. For more information please see D4.7 Proceedings of Workshop #3.

2.4.4 Observations

In terms of stakeholder engagement, a clear increase in stakeholder interest can be detected over the course of the project, with attendance raising at every new workshop. This is a direct result from increased awareness raising, communications, dissemination and stakeholder dialogue to gain buy in for the mission, visions and ambitions of CICERONE and the EU Circular Cooperation Hub.

This was also demonstrated by the high-attendance rate of the CICERONE Final Conference, gathering **218 participants** (more information available in D5.4 Proceedings of CICERONE Final Conference) and collecting **33 Declarations of Intent** from programme owners to pursue engagement with the EU Circular Cooperation Hub.

2.5 Stakeholder engagement amplification

External visibility and participation at events is key to ensure the CICERONE project results are available to the wider community of circular economy practitioners. To this end, specific efforts were made to identify and seize opportunities for dissemination at within third-party networks and at external events, in particular key European initiatives that gather participants from across Europe and are in line with our targeted stakeholder group.

2.5.1 External events

To increase outreach to stakeholders, a events calendar was developed in the Stakeholder Engagement Action Plan, to ensure CICERONE's presence a key strategic conferences. In turn, this enabled the project to expand the stakeholder database and disseminate results and findings from the project.

Over the course of the project, CICERONE was represented at **35 conferences and events**, as listed below.

November 2018

- CICERONE Kick-Off + presentation to Spanish stakeholders, Madrid
- H2020 Info day, Tallinn
- H2020 Info day, Tartu
- Prometia event, Paris

February 2019

- World Resources Forum, Antwerp

March 2019

- EU Circular Economy stakeholder network event, Brussels

April 2019

- ECOMed Green Expo, Catania
- Clusterkonferenz Mineralische Rohstoffe und Kreislaufwirtschaft, Freiberg

May 2019

- Urban Wins, Venice
- Retos y Oportunidades en la Estrategia Europea Economía Circular, Alicante
- In Deutschland erfolgreich – aber wie geht Europa?, Berlin
- What is a circular economy? : recommendations on improving access to finance for circular economy projects : Social Responsibility for Development, Ljubljana

June 2019

- Workshop “Iniziativa di partecipazione alla transizione verso l’economia circolare in Italia”, Bologna

July 2019

- World Circular Economy Forum, Helsinki
- Green Eco Summit, New Delhi
- Systemic design for circular policy-making, Ljubljana
- Conference “Drugi medregionalni dogodek: Sistemsko oblikovanje za krožne politike”, Kranj
- Conference “Międzynarodowa Konferencja Naukowa”, Raclawice

September 2019

- CITEO meeting in Paris, with 150+ recycling leaders
- EEN SGE Meeting, Ljubljana

October 2019

- Ecofira, Valencia
- EIT Climate-KIC Regional Circular Economy Workshop, Santander
- Jornada de Economía Circular, Huelva
- SODERCAN organiza el I Encuentro Nacional de Estrategias en Economía Circular, Santander
- 2019 EARTH, South Korea

July 2020

- EESC-Slovenia HLPF virtual side event "Making circularity work for a just transition to climate neutrality", Online

August 2020

- Circular Change 5th Conference, Online

October 2020

- European Week of Cities and Regions, “Developing pathways for the circular economy”, Online
- 2019 Enterprise Europe Network annual conference, Online

November 2020

- ECOMONDO: European Strategic Research and Innovation Agenda as driver for transition to Circular Economy: the CICERONE project, Online
- Taller Institucional de Economía Circular en los puertos de la Comunidad Valenciana, Online
- Freiberg European Raw Materials Day, Freiberg

December 2020

- WCEF Event-Circular Economy Research & Innovation: How can we scale impact for a green recovery, Online
- MIREU Webinar series “Network of Mining and Metallurgy European Regions - joining our resources and giving the regions a voice”, Online

January 2021

- Advanced Technology Policies for Green and Circular Industry, Online

2.5.2 Third party networks

In order to expand outreach to stakeholders, existing initiatives and networks were mapped at the start of the project to ensure information sharing and transfer - critical channels for dissemination and for building interactions. Such networks were contacted for all consultations throughout the project, ultimately increasing visibility and redirecting to the CICERONE activities. An indicative list of third party promotion of CICERONE activities and news is available in **Annex 2** of this document.

KEY FIGURES

The below table provides an overview of quantitative results of stakeholder engagement activities.

615	Number of stakeholders in the database
49	Number of respondents to the initial Programme Owner survey
64	Number of contributors to the collective intelligence platform Assembl
409	Number of messages on the Assembl platform
67	Number of attendees at Workshop 1
110	Number of attendees at Workshop 2
137	Number of attendees at Workshop 3
218	Number of attendees at the Final Conference
300	Number of print SRIAs distributed
56	Number of respondents to the SRIA update in the light of the COVID-19 pandemic
35	Number of external conferences presented at
33	Number of Declarations of Intent

CONCLUSION

Among the course of the project, stakeholder engagement showed to be an essential mechanism to ensure the relevance of knowledge and outputs generated by the project. Stakeholder engagement activities were embedded into all WPs of the project, with WP4 Lead providing advice and expertise to the consortium in terms of engaging with external audiences. The activities planned within WP4 allowed the project to move forward with work more efficiently, and ensure a demand-driven approach that meets stakeholder needs – in turn supporting the adoption of the future outputs of CICERONE and the EU Circular Cooperation Hub by all.

ANNEX 1 – Organisations registered to the stakeholder database

<p>2Ei Veolia 3SIXTY 4 OMID 72P Å umnÅ© - Fashion Library A.N.G.E.V. A+ energy Aalborg University Copenahegn ABAE ABGI acatech - National Academy of Science and Engineering Accirculate SPRL Acea Ambiente ACIS ACR+ Activista Social y Lobbying AEI AFC energy AGATHON Informationsdienste agentschap innoveren en ondernemen (VLAIO) Agenzia per la Coesione Territoriale Agora Energiewende AGROAMB PRODALT S.L. AGROAMB PRODALT, S.L. AICAV AICEE AIMPLAS- Technological Plastic Institute ain Akademie Dr Obladen alchemia nova GmbH Alchemia Nova, Vlnna alchemia-nova Alchemia-Nova ALDStone Alexandru Ioan Cuza University of Iasi Algramo Alma Mater Studiorum - UniversitÅ di Bologna Almedahls AlingsÅs Ab ALTER labs ambiente spa Anadolu University ANC Green beauty lab Antwerp Management School anzeigio open systems ltd. - London - Berlin - Lille APEE Aqua Naturae A/S Arcelormittal ARCHES architect-urbanist ARCO - PIN University of Florence ArcTern Ventures Arctic Values Artech Association of Certified Commercial Diplomats ASSOCIAZIONE ANALISTI AMBIENTALI e RESILIENCELAB Atlantic Cities ATOUTVEILLE Austrian Ministry of Climate Action, Environment, Energy, Mobility, Innovation & Technology AZARO FONDAZIONE BarnaSteel (CELSA GROUP) BASF SE Bauhaus-UniversitÅrt Weimar Bavarian Research Alliance Bax & Company Belgrade Polytechnic BELGRADE POLYTECHNIC Beneficial Design Institute GmbH Berlin Partner fÅr Wirtschaft und Technologie</p>	<p>IVACE IZSLT- istituto zooprofilattico sperimentale lazio e toscana IZT - Institute for Future Studies and Technology Assessment IZT - Institute for Future Studies and Technology Assessment JJB_PHIILCOM Philanthropy Advisors Johanneberg Science Park AB JPI Urban Euroep K&L Gates K&L Gates GP Kaposvar University Karlsruhe Institute of Technology (KIT) KBF1 Khulna University King's College London KLIMIS (VAS. & EK. KOTTARIDI GP) KM ZERO Open Innovation Hub KNEIA Kolbev KPMG KTH KTH Royal Institute of Technology KU Leuven KU LEUVEN KU Leuven Landbell AG Landesamt fÅr Umwelt Rheinland-Pfalz Lanxess Leibniz-Institute of Ecological Urban and Regional Development LGI LGI Sustainable Innovation LINKS LIV Services Living Prospects Ltd LNEC LNEG Loughborough University LUCENSE Lumina Consult Lup Colombia LUT University LUT University Luxinnovation Make mothers matter Marcharh Non-profit Initiative Marche Region markcliffe.com Massbalans Matter matthias.koller@uba.de Meccanotecnica Umbra MEE MEEuniversal ApS Mercato Circolare Metallurgy Europe AISBL Brussels Migros Genossenschaftsbund (Engagement Migros) Miguel Rosa Minaraad Ministerium fÅr Wirtschaft, Arbeit und Wohnungsbau Baden- WÅrttemberg Ministero Sviluppo Economico ministry of economic affairs Ministry of Economic Affairs and Employment, Finland Ministry of Economic Affairs, Innovation, Digitalization and Energy of the State of North Rhine-Westphalia Ministry of Economy and Employment Ministry of Environmental Protection Ministry of Infrastructure Mitsui Chemicals Europe GmbH Moravian-Silesian Innovation Centre</p>
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Berlin Partner für Wirtschaft und Technologie GmbH	municipality
Berlin Partner for Business and Technology	N-ABLE
BIOAZUL	National and Technical University of Athens
BIOAZUL SL	National University of Ireland Galway
BioInnovation.se	Netherlands Enterprise Agency (RVO)
BiT, Unitelma-Sapienza University of Rome	Netherlands Enterprise Agency (RVO.nl)
blu marine service	Neue Effizienz GmbH
bluecontec GmbH	Next Generations - Ecoeconomics
bluenove	NGO
BLUENOVE	NILU
Boliden AB	NL Ministry IenW (Environment)
Borealis	no organisation
BPIE	NOOSTRIM
BRDO Creative Hub	NORCE Norwegian Research Centre
BRGM	Norden Centrum
BROWNING ENVIRONMENTAL	NOVAMONT
Bucharest University of Economics	NTA
Bundesverband der Deutschen Industrie e. V. (BDI)	NWO
Buro Happold	nyenrode business university
BUSINESS DEVELOPMENT GROUP	Octagono partners
Business Development Group SRL	Open Circularity Open Source Circular Economy Days Mifactori
BUSINESSEUROPE	Ornio B.V.
Cambre Associates	PA3-EUSDR
Cambridge Econometrics	PACE
Cap Digital	Peab
Catalan Cork Institute Foundation	Pedagogical University of Krakow, Department of Sustainable
CDTI	Development Research
CDTI	Pesaro Council
CDTI	PIDC
CEFIC	Plazit-Polygal IbÃ©rica
Cefic	PMO PARTNERS
CEMR	PNO Innovation
Centria UAS	Polish Ministry for Environnement
Centrocot Spa	Politico Europe
Centrum Kooperacji Recyklingu not for profit system do zoo	Polytag Limited
CEPS	polytechnic institute of Portalegre
CET	port
cetaqua	Port of Rotterdam
Chalmers Industriteknik	Portuguese collaborative laboratory for forest and fire
Chamber of Commerce and Industry of Serbia	Portuguese National Innovation Agency - ANI
Chamber of Commerce DÃ©mboviãa County - Romania	Post of Slovenia
Circular Economy Research Center	Private
(https://pontsbschool.com/faculty-research/circular-economy-research-center-cerc/)	private
Circular Economy Solutions GmbH (C-ECO)	Produits Semaan Sayah
Circular Influence	PROMETIA
Circularity	Prospex Institute
Circulo Innova	province of Limburg
CIRCUP OÃ©	Provincie FryslÃ©n
CirEkon	PurÃ©
CITEO	PWACS
citizen	Rabobank
City and Guilds	Radboud University (Nijmegen, The Netherlands)
City of Maribor	Ragn-Sells
City of Oslo	Ragn-Sells
City of Richmond	Ragn-Sells Group
CleanDye	Re:newcell AB
Climate Change Foundation of Gipuzkoa	RE:Source - strategic innovation programme
Climate KIC Italy	Recivalongo
Climate-KIC	Regione Calabria - Dipartimento Presidenza - R&I
Climate-KIC	Regione Emilia-Romagna
Climate-KIC	researcher
Climate-KIC	Restaurability
Climate-KIC	Reverse Logistics GmbH
Climate-KIC	Reykjavik Tool Library
Climate-KIC Italy	Riga Technical University
Cnci Virtual University of Monterrey Mexico	RINA
CNR IRISS	RISE
CNRS	RISE Viktoria
Collaborating Centre on Sustainable Consumption and Production	RIVM - National Institute for Public Health and the Environment -
Colsen, Adviesburo voor Milieutechniek b.v.	The Netherlands
com4buy GmbH & Co. KG	

<p>Connor Hill Co - Circular Apparel Construction cluster of Slovenia consultancy consultant Consultant CooperativeSuisse Covestro AG Covestro Deutschland AG Covestro Deutschland AG Cradlenet Cradlenet CSEND Culturaintour Cyprus Federation of Employers & Industrialists Cyprus University of Technology DAIS Global Danish Brick and Roof Tiles Association DBU (German Federal Environmental Foundation) DECHEMA e.V. Deportistas sin Fronteras Depuraci3n de Aguas del Mediterr3neo design innovation group DesignOz DGADR DOKA Dow Chemical Company (Polyurethanes R&D) Dr. Drees & Sommer Duneworks Dutch Research Council (NWO) EAS EASME EASME EASME EcoCircular_Arg ECODOM Ecole Sup3rieure du Bois econcept Ecopreneur.eu Ecorys Ecovale Edenway SL EF TUKE Effizienz Agentur NRW EHS Techniques S.L. EIT - Climate KIC EIT Climate KIC EIT Climate-KIC EIT Climate-KIC EIT Climate-KIC EIT Climate-KIC EIT Climate-KIC EIT food EIT RawMaterials EKA Ekodenge Sustainability Engineering Ellen Mac Arthur Foundation ENEA ENEA ENEA enea ENEA Enel ENERECO SPA Energy Cities ENGIE LABORELEC Entrepreneur Envarious for environmental management and development Envirobat Espa3a Environmental Investment Centre Ericeira Surf Clube ESCP Business School</p>	<p>RIVM (Dutch National Institute for Public Health and the Environment) Roma 3 University rvo RVO NL Saint-Gobain Sandbag Sanshodhan: An E-Waste Exchange Saxon State Ministry for Economic Affairs, Labour and Transport Science Park Scott Brownrigg SCPRAC SCTM Scuola Superiore Sant' Anna Pisa (University) SD Consulting SDN Self Self-employed SEN innova SERV SETEC Sfridoo Sfridoo Shell Downstream SINTEF SITES Sofia University St. Kliment Ohridski SPB SRDA Steelcase AG Stiftung BASE Strategic Policy Branch, Environment and Climate Change Canada, Government of Canada student Studio Pegorari Suez Sustainability Consultant SUSTAINABILITY INNOVATION, S.L. Sustainable Consumption and Production Regional Activity Centre svilupumbria Swedish EPA Swedish Recycling Industries Swiss National Science Foundation SwissCore SYSTEMIQ Technical University Berlin Technical University of Civil Engineering Bucharest Technical University of Madrid Technische Universit3t Berlin Technische Universit3t Berlin / Science Shop kubus Technische Universit3t Dresden Teesside University Tellus - Rethinking Tourism The Circular Lab - Ecoembes The Innovation Group srl The Jerusalem Institute for Policy Research The Research & Development National Institute for Leather and Textiles- Division Leather and Footwear Research Institute The Research and Development National Institute for Textiles and Leather-Division Leather and Footwear Research Institute Bucharest The Scientific and Technological Research Council of Turkey Thermowaste THINKCities thinkstep s.r.l. TICASS S.c.r.l. TNO TONDO - Circular Economy Think Tank Tondo, NPO, Italy (https://www.tondo.tech/about.php) Transilvania University of Brasov, Romania Tricircular AB</p>
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ESI	TRILLIUM
essenscia	Tritecc SRL
Estonian University of Life Sciences	TU Berlin
ETH	TU Berlin
Eurecat	Tu berlin
Euro Coop	TU Delft
Eurometaux	TU Wien
European Bank for Reconstruction and Development (EBRD)	UCL
European Commission	UCSA
European Commission	UCSA - UFFICIO COMUNE PER LA SOSTENIBILITA' AMBIENTALE
European Commission - EASME	Umweltdachverband
European Commission - Joint Research Centre	unemployed
European Commission - Joint Research Centre	Unibo
European Forest Institute	Universidad Andres Bello
European Innovation Partnership on Water (EIPWater)	Universidad de Cantabria
European Public Law Organization, ISD	Universidad de Cuenca
European Puplic Law Organization (EPLO)	Universidad de Sevilla
European Recycling Industries' Confederation - EuRIC	Universidad Nacional de San AgustÃ-n de Arequipa
Eurostat	Universidad Pablo de Olavide
Evonik Industries AG	Universidade Federal da Bahia (UFBA) - Brazil
ExcelRise	UniversitÃ degli Studi di Bari Aldo Moro
Excelrise	UniversitÃ della Calabria
ExxonMobil Petroleum & Chemical bvba	UniversitÃ di Bologna
FAVINI	UniversitÃ Milano Bicocca
FEC	UniversitÃ Catholique de Louvain
Federal Public Service Economy - Belgium	UniversitÃ Oran1 (Algeria)
FISE UNICIRCULAR	Universitatea TehnicÃ Gh. Asachi IaÈ™i
Fondazione LINKS	Universiti Teknologi PETRONAS
Ford Otosan	University
Formas	University "G. d'Annunzio" - Dept. of Economic Studies
Forschungszentrum Juelich	University College Dublin
Foundation for Science and Technology	University of Alcala
Frau	University of Alicante (Spain)
Fraunhofer Institute for Material Flow and Logistics IML	University of Barcelona
Fraunhofer Institute for Solar Energy Systems ISE	University of Bologna
Fraunhofer IWU	University of Corisca Pasquale Paoli
Freiberufler	University of Latvia
Friedrich-Ebert-Stiftung	University of Messina (Italy)
FSO consulting	University of Paris Dauphine
FundaciÃ³n Equipo Humano	University of Pavia and Bergamo
Futuredata srl	University of Tartu
G.E.O.S. Ingenieurgesellschaft mbH	University of Trento
Gaia Consultores Insulares	University Politehnica of Bucharest
Geophysicist	UPB
German Environment Agency	UpcyGran
Geyersbach recycled furniture	Urban Future Global Conference
GIZ	Urban planning institute - University of Lille
Globalseven	ValQuest
Goodwil Consulting Ltd	VDI Centre for Resource Efficiency (VDI ZRE)
GPP-Min. Agruculture (PT)	VDI/VDE Innovation und Technik GmbH
GREEN CHEMICALS Inc.	VDI/VDE-IT
Greenpeace International	Veltha izw
Growth International	VEOLIA Research & Innovation
GRTgaz	Veronica Cassatella
Holland Circular Hotspot	Versalis (Eni)
Housing Europe	Versalis(Eni)
Housing Europe	Vertech
HRW	VESICA PISCIS FOOTWEAR SL
HSSMI Ltd.	Vinnova
Humana	VITO
Huygen	VITO Vision on Technology
IAPMEI	VKS Verpackungskoordinierungsstelle gemeinnÃ¼tzige Gesellschaft mbH
ICLEI - Local Governments for Sustainability	VLAIO
ICLEI - Local governments for sustainability	Vtrek
ICLEI - Local Governments for Sustainability	VTT Technical Research Centre of Finland
ICLEI Europe	W.L Gore & Associates
ICLEI Europe	w/ impact
IKEM	Wageningen University
imec	Warsaw University of Technology
INCDTP Leather and Footwear Research Institute Division, Bucharest, Romania	WCYCLE Institute Maribor

<p>independent independent Independent Consultant INESCOP Information center for sustainable renovation InfraRes GmbH Ingeniero Agr�nomo INGUR Innosuisse Innosuisse/EEN.CH/TGCE Innosuns Coaching & Capital Innovate UK InnovWise INSAVALOR Institut f�r Nachhaltigkeit im Bauwesen (INaB), RWTH Aachen University Institute for Futures Studies and Technology Assessment Institute for Sustainable Process Technology Institute Josef Stefan Instytut Gospodarki o Obiegu Zamkni�tym INTEAG International Project Consultant inverse design ltd IOER Dresden Germany Irish Manufacturing Research Isle Utilities ITAINNOVA Italia Nostra Onlus Italia Nostra Onlus</p>	<p>WEEE Forum Wegener Center at the University of Graz, Austria weiyensee kunsthochshule berlin West Sweden Chemical- and Material cluster White Research Wien University WiN Emscher Lippe Wirtschaftsministerium NRW WunderTree Wuppertal Institute for Climate, Environment and Energy WWF Zelian Srl Zero Waste Scotland ZeroNet Services (UK) Ltd. ZIP Institute ZVEI e.V.</p>
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ANNEX 2 – Indicative list of third party network mentions

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